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The Library of Sparta: Applying Military Doctrine to CyberSecurity

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CHANGE

Challenge today's security thinking

Disclaimer

The views expressed in this talk are those of the authors and do not reflect the official policy or position of Drawbridge Networks, West Point, the Department of the Army, the Department of Defense, or the United States Government.





Our Background...







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Why, So What, and Who Cares...



You used to be fighting individuals . . .

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. . . now you are defending yourselves against nation-states

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On the Internet, the offense has all the cards









What is Doctrine?





A Sacred Text For Some





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An Anathema to Others

"The most difficult thing about planning against the Americans, is that they do not read their own doctrine, and they would feel no particular obligation to follow it if they did."

> Admiral Sergey Gorshkov Commander, Soviet Naval Forces, 1956 - 1985





The Answer is Somewhere in the Middle





Bad Doctrine

Good Doctrine





Foundations of Military Doctrine







- Karl Von Clausewitz



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Everything in war is very simple. But the simplest thing is difficult.



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Doctrine: Finding What You Are Looking For

U.S. doctrinal manuals are numbered hierarchically. First digit uses the *continental staff numbering system*:

- 1. manpower or personnel
- 2. intelligence
- 3. operations
- 4. logistics
- 5. plans
- 6. signal (communications or IT)
- 7. training
- 8. finance and contracts
- 9. civil-military operations or civil affairs
- e.g.: Army FM 2-0 is "Intelligence Operations"
 - FM 2-91.4 is "Intelligence Support to Urban Operations"



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Some Specific Examples...

We've picked a few key concepts of relevance to the infosec community:

- Kill Chain
- OPSEC
- Cyber Terrain
- Disinformation (Denial and Deception)
- Threat Intelligence & TTPs
- Intel Gain/Loss
- OODA Loop
- Targeting







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Cyber Kill Chain

- Kill Chain was a US Air Force targeting process dating to late 1990's (Find, Fix, Track, Target, Engage, Assess)
- Cyber Kill Chain first proposed in a 2010 Lockheed-Martin whitepaper: *"Intelligence-Driven Computer Network Defense Informed by Analysis of Adversary Campaigns and Intrusion Kill Chains"*, by Hutchins, et.



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al.

The Value of the Kill Chain

- Drives the defender to take a comprehensive view of the lifecycle of an attack rather than focusing on a single stage.
- Provides a framework for organizing artifacts of an attack collected during an investigation.
- Turns asymmetry on its head the attacker must remain covert through each stage of their operation – each stage presents the defender with an opportunity to detect the attack.





Operations Security (OPSEC)*

- The OPSEC process is a systematic method used to identify, control, and protect critical information.
- The purpose of operations security (OPSEC) is to reduce the vulnerability of forces from successful adversary exploitation of critical information.
- There is an entire Joint Publication on OPSEC... Joint Publication 3-13.3



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* JP 3-13.3, Operations Security, 4 January 2012, available at https://publicintelligence.net/jcs-opsec/



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So How Can Good OPSEC Help Me?

Attackers:

- Secrecy of the fact of the operation.
- Secrecy of information about the operation.
- Secrecy of the identity of the operators.

Defenders:

- What can attackers learn about your organization through open sources?
- Focus on the most important secrets – it is hard for large commercial organizations to maintain good OPSEC.



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The OPSEC Process from JP3-13.3

 Identification of Critical Information What are you trying to protect?
 Analysis of Threats Who is trying to get it?
 Analysis of Vulnerabilities How might they get to it?
 Assessment of Risk



* SILENCE MEANS SECURITY *

Risk=threat X vulnerability; what are you willing to accept?

5. Application of Appropriate Operations Security Countermeasures *Plug the holes!*





Cyberspace Planes and Cyber Terrain



Most references to *cyber terrain* consider only the *physical plane*.

- Supervisory plane
 - Command and Control
- Cyber persona plane
 - Persons or 'accounts'
- Logical plane further divided into top 6 OSI layers
 - Operating system and application programs
 - Services web, email, file systems
 - Logical network protocols
- Physical plane == OSI PHY layer (layer 1)
 - Network devices switches, routers
- Geographic plane == physical location
 - o Location in which an info system resides



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Cyber Terrain Analysis (OCOKA)

• Observation and Fields of Fire

What portions of my network can be seen from where?

- Cover and Concealment
 What can I hide from observation?
- Obstacles

How can I make my network harder to attack?

• Key Terrain

Cyber terrain that can provide a 'marked advantage'

• Avenues of Approach

Don't just think of routers and cables . . .





Observation and Fields of Fire

ra 207.68.2 orts on scanme.nmap.org (64,13,134,52) 94 filtered ports tkey: 1024 03:5f:d3:9d:95:74:8a:d0:8d:70:17:9a:bf:93 048 fa:af:76:4c:b0:f4:4b:83:a4:6e:70:9f:a1:ec:51:0c (RSA) domain ISC BIND 9.3.4 tle: Go ahead and ScanMe /tcp_closed_Elite s-sec Microsoft Windows kerberos-sec Microsoft Windows RPC open ldap open microsoft-ds Microsoft Windows 2003 microsoft-ds cp open incach http cp open msrpc Microsoft Windows RP script results: os-discovery: Windows Server (R) 2008 Enterprise 6001 Service Pack Manager: Windows Server (R) 2008 Enterprise 6.0 MSAPPLELAB\APPLELAB2K8 vstem time: 2009-07-13 16:17:07 UTC-7 NetBIOS name: APPLELA82K8, NetBIOS user: <unknown>, NetBIOS MA MSAPPLELAB<00> ing port 135/tcp

10 36.61 unknown.Level3.net (209.245.176.2) 11 41.21 207.68.200.30

Nmap done: 2 IP addresses (2 hosts up) scanned in 120.26 seconds # (Note: some output was modified to fit results on screen)



What does an attacker need access to in order to observe or attack a particular interface associated with a potentially targeted asset?

This is **an iterative analysis**. For example, if the attacker needs access to a particular network in order to reach a critical asset, how can that network, in turn, be accessed?

It is through this iterative analysis that a picture of **Key Terrain** begins to emerge, which include highly interconnected resources as well as resources with connectivity to critical assets.

Its important to consider terrain that your organization doesn't control – attacks on supply chain integrity, waterhole attacks, etc...



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Lessons from Cyber Terrain Analysis

- Battlefield Terrain Analysis maps fairly closely to the sort of analysis that network security people perform when thinking about a network's exposures.
- Defenders know the terrain they are defending attackers must discover it through iterative reconnaissance.
- Defenders can exploit an attacker's lack of knowledge of the terrain.





Exploiting the Human

- It is often observed that the human is the weakest link in any network defense.
- Often, the human is also the weakest link in any network offense.
- What are you doing in your network defense to exploit the human behind the attacks that are targeting you?







Denial and Deception

TRICKERY ON WAR

Lists Roosevelt 'Subterfuges' at Garden Rally—Wheeler Charges Secret Pledges

The text of Mr. Lindbergh's speech will be found on Page 4.

Declaring that "there is no danger to this nation from without" but that "our only danger lies from within," Charles A. Lindbergh charged last night that the American people were being led into war by subterfuge. He appealed to them to unite behind a demand for "a leadership of integrity" in Washington.

- **Denial** Blocking of adversary access to accurate information, regarding one's actions or intentions.
- **Deception** Construction of a false reality for the adversary, via intentionally "leaked" false information, or other measures.
- False Flag Covert operation designed to deceive, such that ops appear to be carried out by other entities, groups or nations.



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Network Denial & Deception

On the Internet, there is no way to tell whether or not something is actually real.

- Denial
 - o Hidden file systems
 - Real services on unusual ports
- Deception
 - Fake database records (Canaries)
 - Fake employees or user accounts
 - Phoney systems and services

Remember - what is important to you isn't necessarily what is important to your adversary.





Focus - Target for Cyber Deception

	Attacker	Defender
Human	Decoy web pageHoneynet	 Convincing IT Help Desk to reset password
	,	 Phishing
Code (Analysis VM environment convinces malware it is "real" 	 Spoofing browser user agent
Machine	 Spoofed network service banners 	 Spoofing IP address
		 Spoof packet header data

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Effects





- **Degrade** Temporary reduction in effectiveness
- **Delay** Slow the time of arrival of forces or capabilities
- Deny Withhold information about capabilities
- Destroy Enemy capability cannot be restored
- Disrupt Interrupt or impede capabilities or systems
- Divert Force adversary to change course or direction
- Exploit Gain access to systems to collect or plant information
- Neutralize Render adversary incapable of interfering with activity
- Suppress Temporarily degrade adversary/tool below level to accomplish mission





Example Cyber Deception Effects for #REAC Attacker and Defender

	Attacker	Defender
Fail to observe	Prevent the defender from detecting the attack.	Prevent the attacker from discovering their target.
Reveal	Trick the defender into providing access.	Trick the attacker into revealing their presence.
Waste Time	Focus the defender's attention on the wrong aspects of the incident.	Focus the attacker's efforts on the wrong target.
Underestimate	Induce the defender to think the attack is unsophisticated, not targeted.	Induce the attacker into thinking that the sought after thing is not here.
Disengage	Induce the defender into thinking that the attack is contained or completed.	Induce the attacker into thinking that their have already achieved their goal.
Misdirect	Focus the defender on a different attacker.	Encourage the attacker to target a different victim.
Misattribute	Induce the defender into thinking that the attacker is someone else.	Induce the attacker into thinking that they've compromised the wrong network.

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Deception Maxims







Secure Your Deception!

YOU JUST GOT POPPED WITH SOME O-DAY S T. MESS WITH THE BEST AND DIE LIKE THE REST. SHOULD HAVE JUST BOUGHT (
South A	
YOU'RE GOING TO MESS AROUND WITH SOMEONE'S WIFI IN VEGAS AT A F KING HACKER CON? WHAT THE HELL DID YOU EXPECT:	
YOUR SHIT'S ALL WRECKED NOW. IF YOU REALLY ARE THE BAD YOU'RE PRETENDING TO BE, YOU OUGHT TO BE ABLE TO FIX IT	s /
IF YOU HAVE NO IDEA WHAT IS GOING ON THEN I RECOMMEND YOU TAKE THIS BACK TO THE HAKS BOOTH, ASK FOR A REFUND, AND STOP SH TING-UP THE WIFI.	~~~~
READ THE F KING CODE THE NEXT TIME YOU BUY SUPER ELITE SKIDDIE HAXOR GEAR. THIS S IT IS CRIMINALLY INSECURE	~~~
SINCERELY,	i
@IHUNTPINEAPPLES	!

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Greetz to: Crash Override (AKA Zero Cool), Acid Burn, Cereal Killer, Lord Nikon, The Phantom Phreak of NYNEX, Razor, Blade, and Joey.



What is Threat Intelligence?

00dbb9e1c09dbdafb360f3163ba5a3de 00f24328b282b28bc39960d55603e380 0115338e11f85d7a2226933712acaae8 0141955eb5b90ce25b506757ce151275 0149b7bd7218aab4e257d28469fddb0d 016da6ee744b16656a2ba3107c7a4a29 01e0dc079d4e33d8edd050c4900818da 024fd07dbdacc7da227bede3449c2b6a 0285bd1fbdd70fd5165260a490564ac8 02a2d148faba3b6310e7ba81eb62739d 02c65973b6018f5d473d701b3e7508b2

aoldaily.com aolon1ine.com applesoftupdate.com arrowservice.net attnpower.com aunewsonline.com avvmail.com bigdepression.net bigish.net blackberrycluter.com blackcake.net

12.38.236.32 71.6.141.230 72.240.45.65 203.231.234.23 202.64.109.187 223.25.233.36





Doctrinal Definition of Intelligence

• Joint Publication 2-0, Joint Intelligence*:

"The product resulting from the collection, processing, integration, evaluation, analysis, and interpretation of available information concerning foreign nations, hostile or potentially hostile forces or elements, or areas of actual or potential operations."

 In practice, it is a thorough analysis and understanding of the threat's capabilities, strategy, and tactics and how they can be used on the cyber terrain comprising your operational environment.

* Definition from JP 2-0, Joint Intelligence, 22 October 2013, available at http://www.dtic.mil/doctrine/index.html





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The Intelligence Cycle

- Planning and direction
- Collection
- Processing and exploitation
- Analysis and production
- Dissemination and integration
- Evaluation and feedback

Nothing is more worthy of the attention of a good general than the endeavor to penetrate the designs of the enemy.

Niccolò Machiavelli Discourses, 1517



Characteristics of Effective Intelligence

Information Quality Criteria

- Accuracy
- Timeliness
- Usability
- Completeness
- Precision
- Reliability

Additional Criteria

- Relevant
- Predictive
- Tailored



- Commanders' Considerations include
- Reducing operational uncertainty
- Determine appropriate balance between time alloted for collection and operational necessity
- Prioritize finite resources and capabilities, including network bandwidth
- Employing internal and supporting intel assets as well as planning, coordinating, and articulating requirements to leverage the entire intelligence enterprise.



Tactics, Techniques, and Procedures (TTPs)

- Tactics The employment and ordered arrangement of forces in relation to each other
- Techniques Non-prescriptive ways or methods used to perform missions, functions, or tasks
- Procedures Standard, detailed steps that prescribe how to perform specific tasks

The term TTP is used to refer broadly to the actions that one might take in a particular problem domain.

* JP 1-02, DoD Dictionary of Military and Associated Terms, 8 Nov. 2010, available at http://www.dtic.mil/doctrine/





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Risk Analysis

Intel Gain/Loss Calculus

- You've discovered an attacker in your network. You could kick them out, but they'd notice that.
- How do you decide when to kick them out and when to let them continue?
- Counter-intuitively, the risk of allowing them to continue increases the more that you know about them.





The OODA Loop*

- Based on work by COL John Boyd, USAF
- Observation and Orientation (OO) increases your perceptive boundaries.
- Sampling Rate of the OO is relative to the rate of change
- Decision and Actions raise the cost to your adversaries' Observation/Orientation
- Operate at a faster tempo or rhythm than our adversaries

Ultimately you are making it more expensive for the adversary to operate and hide





Targeting

- **Targeting:** The process of selecting and prioritizing **targets** and matching the appropriate response.
- Continuous cycle that begins with an analysis of the **effects** the commander wants to achieve.
- Can be **lethal** or "**non-lethal**" Effects might include
 - o Deceive
 - o Degrade
 - o Destroy
 - o Influence



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Targeting Methodology

DECIDE

Scheme of Maneuver/Fires, High-Payoff Target List

DETECT

Execute Intelligence Collection Plan

DELIVER

Execute Attack Guidance Matrix



Combat Assessment



How Does This Apply to Cyber Ops?

- Computer-based effects can be used as part of, or instead of, lethal military action.
 - Israeli cyber attack on Syrian air defense systems (2007)
 - Russia's coordinated virtual attack and physical invasion of Georgia (2008)
 - Stuxnet (2010)





Deconstructing Adversary Doctrine





 Timothy Thomas' trilogy and Chinese Information Warfare doctrine, published by the Army's Foreign Military Studies Office at Fort Leavenworth.

o Dragon Bytes, 2003

o Decoding the Virtual Dragon, 2007

o The Dragon's Quantum Leap, 2009

 Liang, Qiao and Xiangsui, Wang. Unrestricted Warfare. Summaries and translations abound on the web; extensively covered in Thomas' Chinese IW trilogy.



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Apply what you have learned today:

Near Term:

- Dig deeper into sources on relevant doctrine referenced here
- Read a book on foreign adversary doctrine
- Within the next six months:
 - Apply OPSEC principles to your defensive posture
 - Look at creating deceptive features within your network that can help identify sophisticated, targeted attackers
 - Consider the depth of your threat intelligence analysis process
 - Examine your incident response team's OODA loop.







Backup Slides:





Great Resources for More Information

DoD and Military Branch doctrine:

- Intelligence and Security Doctrine (including DoD and all military branches) Federation of American Scientists' Intelligence
 Resource Program http://www.fas.org/irp/doddir
- DOD Dictionary. <u>http://www.dtic.mil/doctrine/dod_dictionary/</u>
- Joint Doctrine. <u>http://www.dtic.mil/doctrine/doctrine/</u>
- Army Doctrine. <u>http://armypubs.army.mil/doctrine/Active_FM.html</u>

Publications:

- Small Wars Journal: <u>http://smallwarsjournal.com</u> (all online content)
- Military review: <u>http://militaryreview.army.mil</u> (online and print)
- Parameters: <u>http://strategicstudiesinstitute.army.mil/pubs/parameters</u> (online and print). US Army War College quarterly journal.
- Army Branch Magazines (Armor magazine, Infantry magazine, Artillery magazine, ArmyAviation magazine, etc.
- Combined Arms Research Digital Library: <u>http://cgsc.contentdm.oclc.org</u>
- Cyber Defense Review: <u>http://www.cyberdefensereview.org</u>





More resources

Military Theorists:

- Clausewitz, Carl von. On War, [available at <u>www.clausewitz.com]</u>, 1832
- Jomini, Antoine Henri. The Art of War, [available at <u>www.gutenberg.org</u>], 1862
- Mitchell, William. Winged Defense: The Development and Possibilities of Modern Air Power--Economic and Military. The University of Alabama Press, Tuscaloosa, AL. 1925
- Coram, Robert. *Boyd: The Fighter Pilot Who Changed the Art of War.* Little, Brown and Company, 2002
- Mao Zedong. On Guerilla Warfare, [Online]. Available at http://www.marxists.org/, 1937
- Mahan, Alfred Thayer. The Influence of Sea Power Upon History: 1660 1783, Little, Brown and Co. 1890
- Lots more...





Yet more . . .

Conferences:

- NATO Conference on Cyber Conflict (CyCon): <u>http://ccdcoe.org/cycon/home.html</u>
- IEEE/AFCEA Annual Military Communications Conference (MILCON): <u>http://www.milcom.org/</u>

Other:

Center for Army Lessons Learned: <u>http://usacac.army.mil/CAC2/call/</u>



